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Ethical challenges in palliative and  
end-of-life care:  
Decision-making processes under uncertainty,  
risk, and asymmetry of information

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**INGRIJIREA PALIATIVĂ**




1

**CONFLICT OF INTEREST DISCLOSURE**  
I have no potential conflict of interest to report




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## Outline




Ethico-clinical challenges in palliative and end-of-life care



Ethical decision-making frameworks



Decision-making under uncertainty, risk and asymmetry of information:  
**DELiCare**



Enhancing ethico-clinical decision-making in palliative care

Ethical challenges in palliative and end-of-life care

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## Ethico-clinical challenges in palliative and end-of-life care

Ethical challenges in palliative and end-of-life care

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## Facts

- In palliative and end-of-life care, symptom control poses challenges
- Some of these challenges are ethico-clinical
- What does “ethical challenges” mean?

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What does “ethical challenges” mean?

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# Challenge

The situation of being faced with something that needs great mental or physical effort in order to be done successfully and therefore tests a person's ability



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BMC Medical Ethics

RESEARCH [Open Access](#)

Defining ethical challenge(s) in healthcare research: a rapid review

Say Schottel, Mariana Dittborn, Lucy Ellen Selman and Richard Lounsbury

**Table 4** Use of terms closely related to 'ethical challenge'

Number of studies containing the term (total = 75)	Term
> 30	Ethical issues
20–30	Ethical concerns
	Ethical dilemmas
	Ethical aspects
	Ethical conflicts
	Ethical considerations
	Ethical problems
	Ethically challenging/demanding/difficult situations
	Ethical difficulties
	Moral challenges
	Ethical dimensions
	Ethical questions
	Ethical tensions
	Moral dilemmas
	Ethical complications
	Ethical components
	Ethical difficulties
	Ethical discussions
	Ethical disquiet
	Ethical elements
	Ethical factors
	Ethical obstacles
	Ethical struggles
	Ethical uncertainties
	Moral conflict
	Moral courage
	Moral considerations
	Moral issues
	Moral problems
	Moral question
	Morally relevant topics
	Moral situations

## Ethical challenges

- Ethical issues
- Ethical concerns
- Ethical dilemmas
- Ethical aspects
- Ethical conflicts
- Ethical considerations
- Ethical tensions
- Ethical problems
- Ethical uncertainties
- Moral dilemmas
- Moral problems

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BMC Medical Ethics

Defining ethical challenge(s) in healthcare research: a rapid review

## Ethical Challenges

Four approaches:

- 1) definition through concepts;
- 2) reference to moral conflict, moral uncertainty or difficult choices;
- 3) definition by study participants; or
- 4) challenges as linked to their ability to generate emotional or moral distress within healthcare professionals.



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What are the main ethico-clinical challenges in palliative and end-of life care?

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## Ethico-clinical challenges in palliative and end-of-life care (1/3)

Prognostication

Disclosing the diagnosis or prognosis

Justice in the access to palliative care

Advance Care Planning

Advance Directives

'Do Not Attempt Cardio-Pulmonary Resuscitation' (DNACPR) Decisions

Treatment escalation decisions

Palliative sedation (for distress in the terminal phase)

(Allan, 2015; Cerny, 2020; Farris et al., 2021; Ferraz Gonçalves, 2009; Kendall, 2000; Sulmasy, 2007; Allard & Fortin, 2017; Crowther & Costello, 2017; McClung, 2017; Barbosa, 2016; Monterosso et al., 2016; Hernández-Marrero et al., 2015; Shaw & Battin, 2015; Schildman et al., 2015; Nicholas et al., 2014; Rosenberg & Speice, 2013; Pavlish et al., 2011; Martins Pereira, 2010)

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## Ethico-clinical challenges in palliative and end-of-life care (2/3)

Organ donation after withdrawal of life-sustaining treatments

"Therapeutic obstinacy" (needless or disproportionate treatment)

Forgoing treatments decisions (non-treatment decisions): Withholding/withdrawing

Treatment refusal

Double effect

Research with vulnerable groups

1. The action itself is good or at least neutral;
2. The good effect, not the bad effect, is what is intended;
3. The good effect is not produced by the bad effect;
4. There is a proportionately grave reason for permitting the bad effect.

(Allan, 2015; Cerny, 2020; Farris et al., 2021; Ferraz Gonçalves, 2009; Kendall, 2000; Sulmasy, 2007; Allard & Fortin, 2017; Crowther & Costello, 2017; McClung, 2017; Barbosa, 2016; Monterosso et al., 2016; Hernández-Marrero et al., 2015; Shaw & Battin, 2015; Schildman et al., 2015; Nicholas et al., 2014; Rosenberg & Speice, 2013; Pavlish et al., 2011; Martins Pereira, 2010)

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## Ethico-clinical challenges in palliative and end-of-life care (3/3)

(Keeping) Promises

Work related problems (e.g., moral distress, burnout, compassion fatigue, PTSD) and professionals' increased vulnerability

Integration, transition and continuity of care (privacy and confidentiality)

Wish to hasten death / Desire to die

Euthanasia and (Physician) Assisted Suicide

(Allen, 2015; Cerny, 2020; Farris et al., 2021; Ferraz Gonçalves, 2009; Kendall, 2000; Sulmasy, 2007; Allard & Fortin, 2017; Crowther & Costello, 2017; McClung, 2017; Barbosa, 2016; Monterosso et al., 2016; Hernández-Marrero et al. 2015; Shaw & Battin, 2015; Schildman et al., 2015; Nicholas et al., 2014; Rosenberg & Speice, 2013; Pavlish et al., 2011; Martins Pereira, 2010)


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DOI: 10.1097/JPM.0000000000000000


**Position Statement**

**International Association for Hospice and Palliative Care Position Statement: Euthanasia and Physician-Assisted Suicide**

Liliana De Lima, MD, PhD, Roger Woodruff, MD, Katherine Pitman, PhD, Julia Downing, RN, PhD, Ross Bullock, MD, PhD, Carlos Navarro, MD, Christa Weisshagen, MD, Susanna Bhanjiwala, MD, and Louise Robinson, MD



INTERNATIONAL ASSOCIATION  
FOR HOSPICE & PALLIATIVE CARE



EAPC  
VZW

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https://doi.org/10.1097/JPM.0000000000000000

**Review Article**

**Euthanasia and physician-assisted suicide: A white paper from the European Association for Palliative Care**

Lukas Radbruch<sup>1,2</sup>, Carlo Lega<sup>3</sup>, Patrick Hahn<sup>4</sup>, Christof Miltenz-Bauch<sup>5,6</sup>, John Ellershaw<sup>6</sup>, Franco de Conno<sup>7</sup>, Paul Vanden Berghe<sup>8</sup>, and on behalf of the board members of the EAPC

SAGE  
journals

**TABLE 1. DEFINITION OF TERMS (ADAPTED FROM THE EAPC)<sup>12</sup>**

Euthanasia	A physician (or other person) intentionally ending the life of a person by the administration of drugs, at that person's voluntary and competent request.
Assisted suicide	A person intentionally helping another person to terminate his or her life, at that person's voluntary and competent request.
Physician-assisted suicide	A physician intentionally helping a person to terminate his or her life by providing drugs for self-administration, at that person's voluntary and competent request.
Nontreatment decisions	Withholding or withdrawing medical treatment from a person either because of medical futility or at that person's voluntary and competent request.
Palliative sedation	The monitored use of medications intended to induce a state of decreased or absent awareness (unconsciousness) to relieve the burden of otherwise intractable suffering in a manner that is ethically acceptable to the patient, family and healthcare providers.

EAPC, European Association for Palliative Care.

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# Ethical decision-making frameworks

Ethical challenges in palliative and end-of-life care


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A Framework for Ethical Decision-Making: Version 6.0  
Ethics Shareware (Jan. '01)  
by Michael McDonald<sup>1</sup>  
With additions by Paddy Rodney and Rosalie Starzomski<sup>2</sup>

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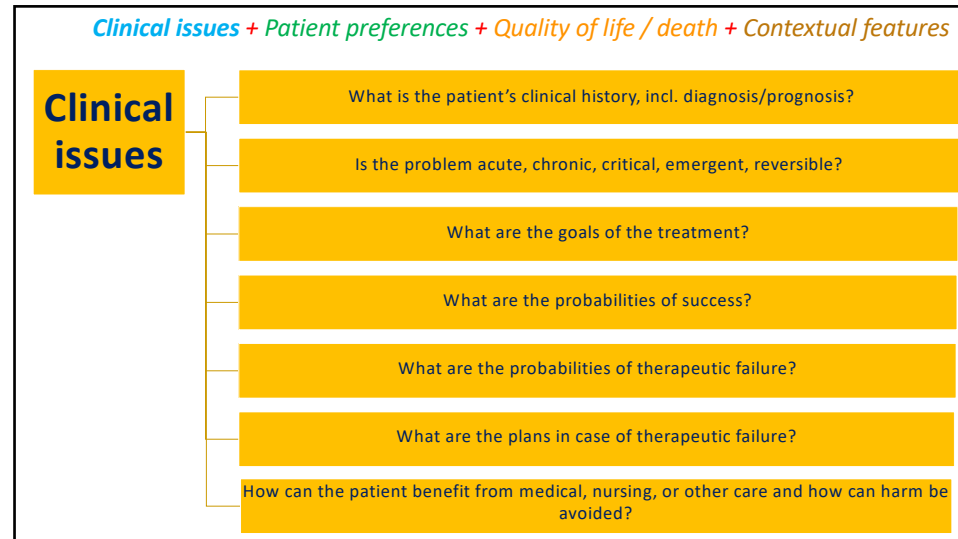
## 1. Collect information and identify the problem

1. Be alert; be sensitive to morally charged situations  
*Look behind the technical requirements.  
Use ethical resources and moral intuition.*
2. Identify what you know and don't know  
*Gather information from the patient, family, other healthcare providers.  
Decisions may have to be made before a full story is known...*
3. State the case briefly with as many of the relevant facts and circumstances as you can gather within the decision time available  
*What decisions have to be made? Who are the decision-makers?  
Be alert to (potential) Col*
4. Consider the context of decision-making  
*Clinical issues + Patient preferences + Quality of life / death + Contextual features*

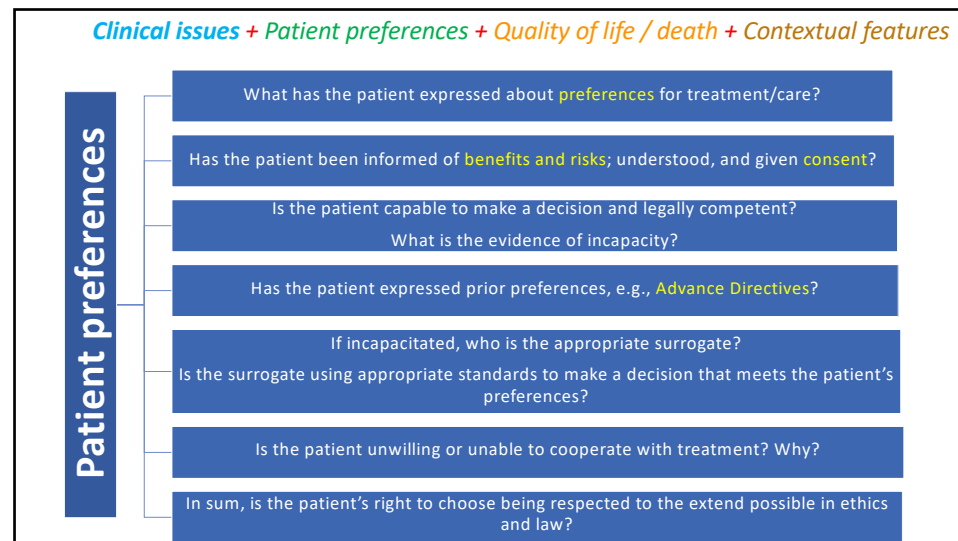


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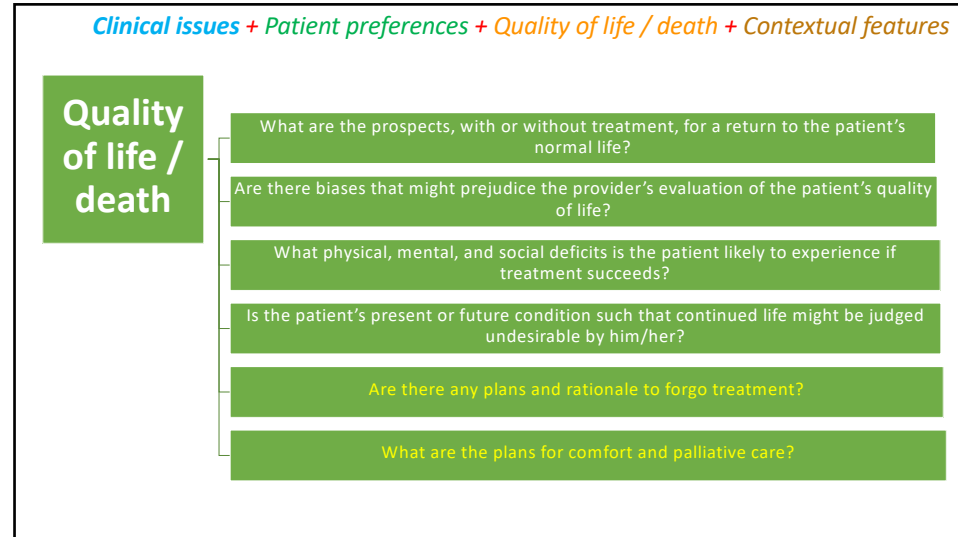




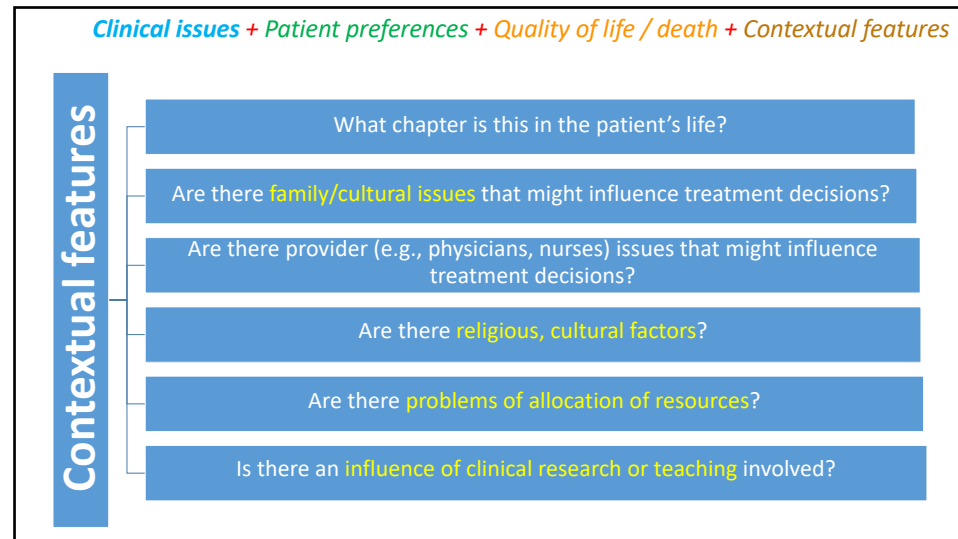
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## 2. Specify feasible alternatives


Stake the live options at each stage of decision-making and ask what likely consequences are of various decisions.

Always take into account good or bad consequences for all affected persons.

*Be honest! Encourage others to be honest.*

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## 3. Use your ethical resources to identify morally significant factors in each alternative



1. **Principles:** Autonomy, Non-maleficence, Beneficence, Justice, Fidelity, Vulnerability, Integrity, Dignity  
*Have promises been made? Will this harm somebody? Are we treating other fairly? Are we being faithful to professional and institutional roles? Are we living up to the trust relationships that we have with others?*
2. **Moral models**
3. **Use ethically informed sources**  
*Policies, source materials, professional norms and codes of conduct*
4. **Context**
5. **Personal judgements**  
*Yours, Your associates' ones, Your trusted friends or advisors'*
6. **Organized procedures for ethical consultation**  
*Formal case conference(s), ethics committee, ethics consultant*

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With additions by Paddy Rodney and Rosalie Starzomski<sup>2</sup>

### 4. Propose and test possible resolutions

1. Find the best consequences overall  
*Propose a resolution! Select the best alternative!*
2. Perform a sensitivity analysis  
*What would alter your decision? Be critical!*
3. Consider the impact on ethical performance of others  
*Are you setting a good example?  
Would a good person do this?  
What if everyone in these circumstances did this?  
Will this remain trust relationship with others?  
Does it still seem right?*

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### 5. Make your choice

*Live with it!*

*Learn from it!*

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## Making an Ethical Decision

### Recognize an Ethical Issue

1. Could this decision or situation be damaging to someone or to some group? Does this decision involve a choice between a good and bad alternative, or perhaps between two “goods” or between two “bads”?
2. Is this issue about more than what is legal or what is most efficient? If so, how?

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### Get the Facts

3. What are the relevant facts of the case? What facts are not known? Can I learn more about the situation? Do I know enough to make a decision?
4. What individuals and groups have an important stake in the outcome? Are some concerns more important? Why?
5. What are the options for acting? Have all the relevant persons and groups been consulted? Have I identified creative options?

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### Evaluate Alternative Actions

6. Evaluate the options by asking the following questions:
- Which option will produce the most good and do the least harm? (The Utilitarian Approach)
    - Which option best respects the rights of all who have a stake? (The Rights Approach)
  - Which option treats people equally or proportionately? (The Justice Approach)

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### Evaluate Alternative Actions

6. Evaluate the options by asking the following questions:
- Which option best serves the community as a whole, not just some members? (The Common Good Approach)
  - Which option leads me to act as the sort of person I want to be? (The Virtue Approach)

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### **Make a Decision and Test It**

7. Considering all these approaches, which option best addresses the situation?
  
8. If I told someone I respect—or told a television audience—which option I have chosen, what would they say?

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### **Act and Reflect on the Outcome**


9. How can my decision be implemented with the greatest care and attention to the concerns of all stakeholders?
  
10. How did my decision turn out and what have I learned from this specific situation?




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**A Model for Ethical Problem-Solving**  
**The Five-Step Model**



Journal of Psychosocial Oncology



ISSN: 0734-7332 (Print) 1540-7586 (Online) Journal homepage: <http://www.tandfonline.com/loi/wjpo20>

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**The Anatomy and Physiology of Ethical Decision Making in Oncology**

Amy Marie Haddad PhD, RNC

To cite this article: Amy Marie Haddad PhD, RNC (1993) The Anatomy and Physiology of Ethical Decision Making in Oncology, Journal of Psychosocial Oncology, 11:1, 69-82, DOI: [10.1300/J077V11N01\\_05](https://doi.org/10.1300/J077V11N01_05)

To link to this article: [http://dx.doi.org/10.1300/J077V11N01\\_05](http://dx.doi.org/10.1300/J077V11N01_05)

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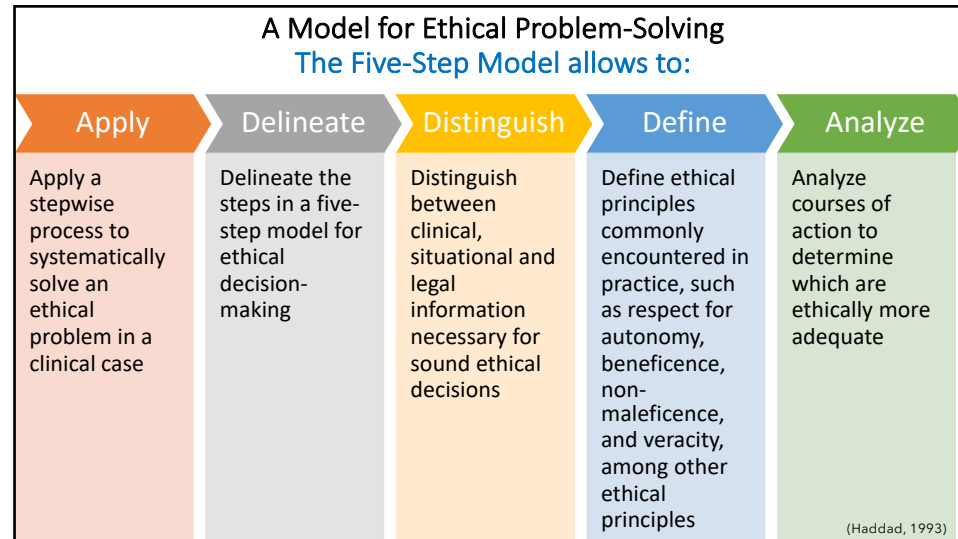
**A Model for Ethical Problem-Solving**  
**The Five-Step Model**

<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
Respond to the "sense" or feeling that something is wrong	Gather information / assessment	Identify the ethical problem / moral diagnosis	Seek a resolution	Work with other to determine a course of action

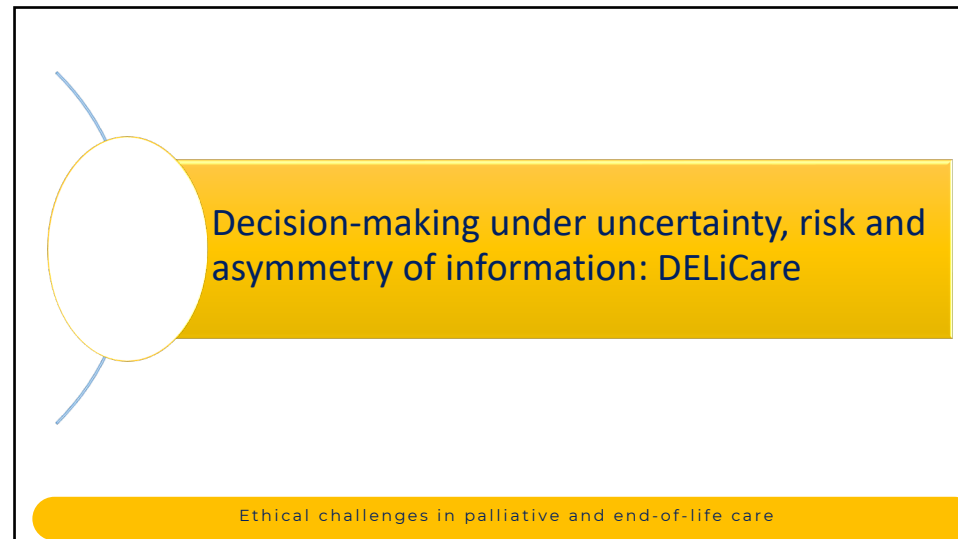
(Haddad, 1993)

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Guide on the decision-making process  
regarding medical treatment  
in end-of-life situations




### Project DELiCare – Decisions, Decision-making, and End-of-Life Care: Ethical Framework and Reasoning

- DELiCare is an **innovative project** aiming to provide a culturally sensitive, rational framework on palliative care and end-of-life decisions in Portugal and Spain.
- It also aims to contribute to the implementation and international discussion of the **Guide of the Council of Europe on the decision-making process regarding medical treatment in end-of-life situations**.

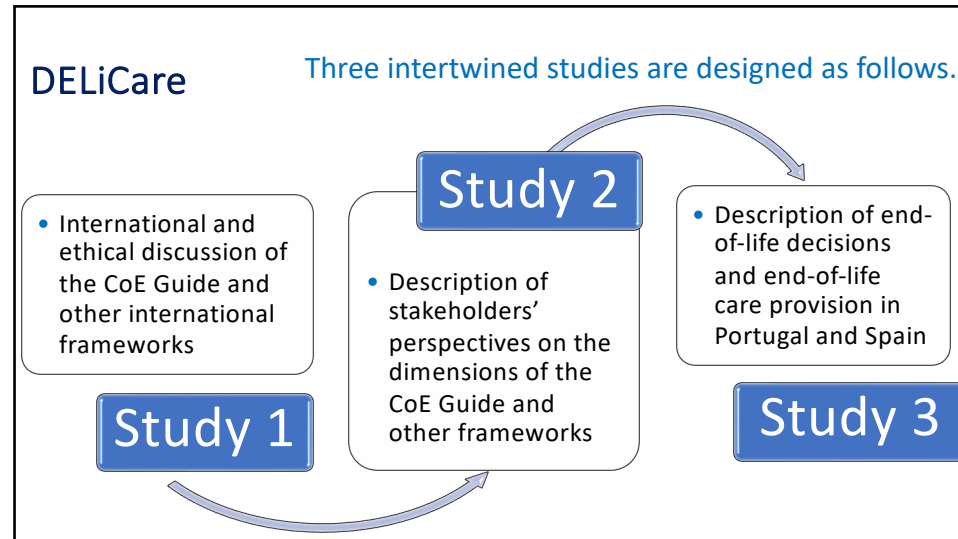
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### Project DELiCare – Decisions, Decision-making, and End-of-Life Care: Ethical Framework and Reasoning

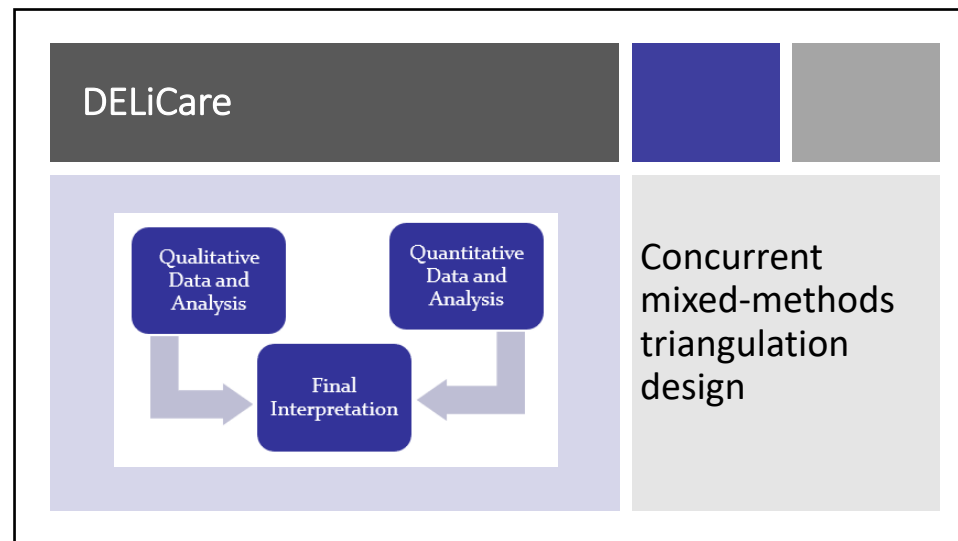
- i. **To develop** an international ethical discussion of the Guide of the Council of Europe (CoE) and other international ethical decision-making frameworks considering their potential to improve end-of-life care and decision-making
- ii. **To analyze** how stakeholders involved in PC and end-of-life decision-making value the recommendations of these guidelines and frameworks;
- iii. **To describe** end-of-life care and end-of-life decisions in Portugal and Spain



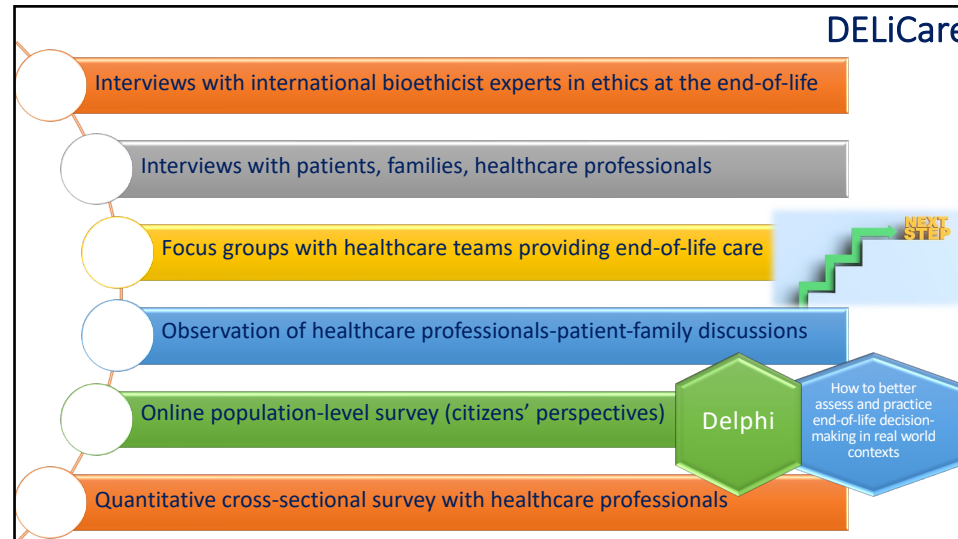

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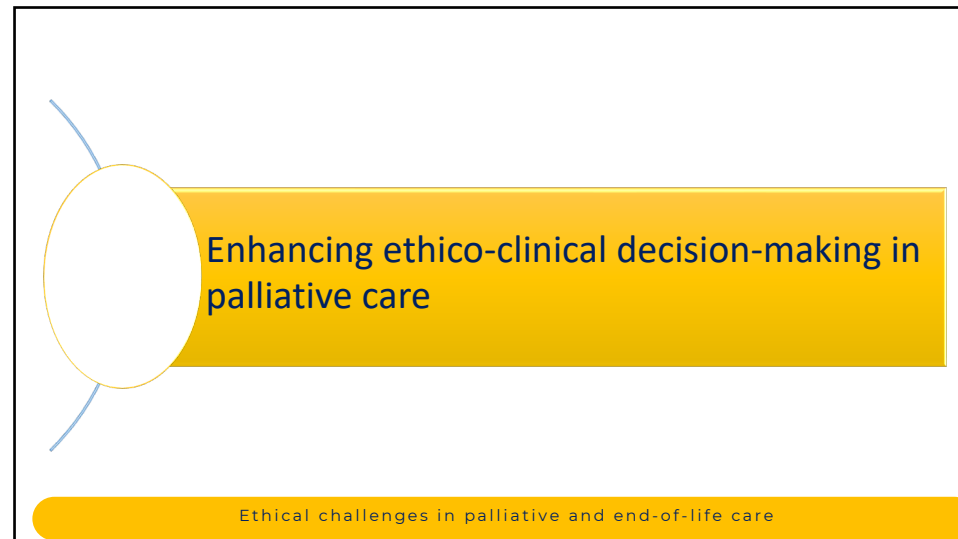
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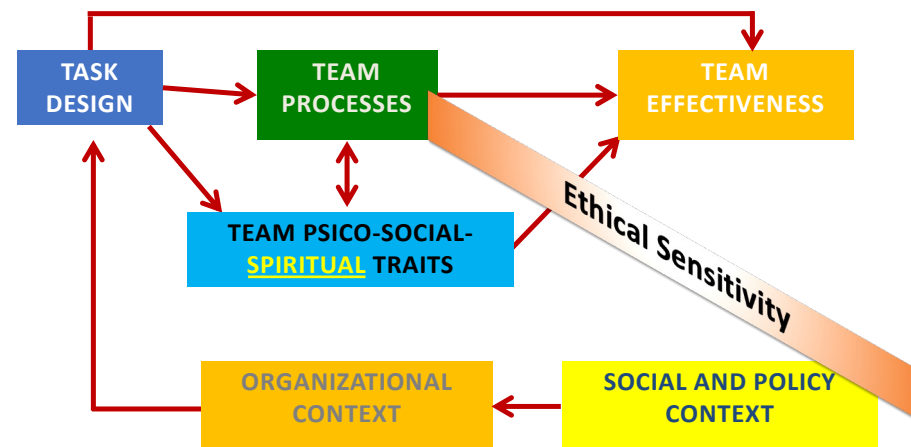
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## Professionals' Ethical Sensitivity

- Human suffering, vulnerability, frailty, end of life, dying and death
- Complex ethical and clinical decisions
- Interdisciplinary palliative care teams
- Team cultures differ (e.g., identities, values)
- Decision-making: Groupthink, polarization
- Team conflicts

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## INTEGRATED (HEALTHCARE) TEAM EFFECTIVENESS MODEL



(Adapted by Hernández-Marrero, 2016, from Cohen & Bailey, 1997; Fired et al. 1988; and Shwielhart & Smith-Daniels, 1996)

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## High Quality Teams & Effectiveness in Ethico-Clinical Decision-Making

- Communication and commitment
- Coordination
- Balance of member contributions
- Mutual support, effort and cohesion
- Trusting relationships
- Shared philosophies
- Clear roles
- Respect for unique role contributions
- Shared decision-making

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## Psychological Empowerment

“A personal sense of control in the workplace as manifested in four beliefs about the person-work relationships:

**meaning,**  
**competence,**  
**self-determination** and  
**impact”**

(Spreitzer, 1995; Quinn & Spreitzer, 1997)

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## Psychological Empowerment

**Meaning** reflects as sense of purpose or personal connection about work.

*“The work I do is extremely meaningful to me”*

*“Through my work, my life gets a different meaning”*

(Spreitzer, 1995; Hernández-Marrero, 2006; Martins Pereira, 2011)

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## Psychological Empowerment

**Competence** indicates that individuals believe they have the skills and abilities necessary to perform their work well.

*“I trust that I have the competencies to perform well”*

(Spreitzer, 1995; Hernández-Marrero, 2006)

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## Psychological Empowerment

**Self-determination** reflects a sense of freedom (responsibility or autonomy) about how individuals do their work”.

*“I have enough autonomy to decide how I do my work”*

*“I feel that I am involved in important decision-making processes”*

(Spreitzer , 1995; Hernández-Marrero, 2006; Martins Pereira, 2011)

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## Psychological Empowerment

**Impact** describes a belief that individuals can influence the system in which they are embedded.

*“I have a lot to say in my workplace”*

*“My work has an impact in other people’s lives”*

(Spreitzer , 1995; Hernández-Marrero, 2006; Martins Pereira, 2011)

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## Psychological Empowerment

Trust - A sense of security

*"I trust that my colleagues care about my wellbeing"*

(Mishra, 1992; Hernández-Marrero, 2006)

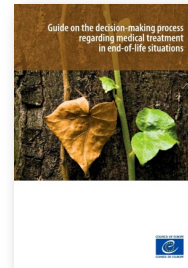
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How do we enhance ethico-  
clinical decision-making in  
palliative and end-of life care?

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A few tools...

## DELiCare



### A Framework for Ethical Decision Making

[Home](#) · [Munkia Center for Applied Ethics](#) · [Ethics Resources](#) · [A Framework for Ethical Decision Making](#)



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Guideline



#### End of Life Care and Decision-Making

**Summary** The Guideline is particularly relevant for situations where the patient may lose decision-making capacity before their wishes have been determined. It is intended to provide useful advice for NSW Health staff about a process for registering end-of-life decisions. It also contains information on specific issues such as children and young people, artificial nutrition and hydration, and Advance Care Directives. The Guideline also recommends minimum standards for documentation of decisions about withholding or withdrawal of treatment, and dispute resolution for patients, families and staff.

and  
many  
more.

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## Foundational dimensions and principles of palliative care


- Holistic approach
- Symptom control
- Communication
- Psychosocial and spiritual care
- (Interdisciplinary) teamwork and Shared Decision-making



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## Foundational dimensions and principles of palliative care

- A caring attitude
- Consideration of individuality
- Compassion
- Respect
- Kindness
- Vulnerability
- Exchange and honesty



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## Ethical challenges in palliative and end-of-life care: Decision-making processes under uncertainty, risk, and asymmetry of information

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